

**Alternative Care Challenge Fund Cambodia  
2020-2021**

Terms of Reference  
May 2020

Issued by EMC (Emerging Markets Consulting)  
Funded by GHR Foundation

## Grant Background

The GHR Foundation has been globally active in supporting child protection interventions that strengthen families, respond to children without family care and drive further evidence of innovative approaches. The GHR Challenge Fund is directed at Cambodian initiatives that facilitate family or community-based forms of care for children who face the risk or fact of being placed in a residential care institution (RCI).

EMC (Emerging Markets Consulting) acts as fund manager and is responsible for application review, grant disbursement and M&E for all funded initiatives.

## Objectives

Main focus for funding will be those initiatives proposing innovative, scalable, sustainable solutions in supporting children’s reintegration into a family or community environment. Other initiatives eligible for grants are those preventing institutionalization of children and transition of involved RCIs into other service forms or closure wherever appropriate.

The following activities will fall under the scope of the fund.

Activity	Objective
1. Strengthen family and community-based care	<ul style="list-style-type: none"> <li>• Prevent institutionalization of children</li> <li>• Prepare for reintegration of children</li> <li>• Improve conditions for all children in alternative care (not limited to newly transitioned/transitioning children)</li> </ul>
2. Support child reintegration process	<ul style="list-style-type: none"> <li>• Prepare reintegration from RCIs to alternative forms of care</li> <li>• Support ongoing transitions</li> </ul>
3. Encourage RCIs in their service transition	<ul style="list-style-type: none"> <li>• Support RCIs to transition into service providers in the context of community-based care (if appropriate), such as family support services, day care or community centers</li> </ul>

Priority will be given to projects that are based on a partnership model with current RCIs and innovative ideas for facilitating reunification. Besides, we would like to give special attention to initiatives that have not been previously funded.

In light of Covid-19, the situation for transitioning RCIs and children, the conditions in at-risk families at home or also in current RCIs can be expected to be even more difficult. Experience has shown that in crisis or emergency situations, domestic violence and abuse increase further and staff in RCIs or supporting organizations might leave. Therefore, we will take into account the Covid-19 resilience factor of every proposal and consider interventions to address novel issues or adaptations of interventions that were planned under “normal” circumstances and might need revision or adaptation based on changing situations and recent developments.

## Calls and Timeline

The grants are distributed in three target specific rounds, with grants ranging from USD 5,000 to 50,000. In case funding is still available after three rounds, another optional fourth call will be sent out.

The implementation period for initiatives ends September 2021, meaning the projects and the specific activities proposed in the submission must be completed by this date.

The calls have particular goals and targets that differ over the rounds as listed in the table below – placing more time-consuming projects in the earlier calls. Some initiatives are potential for any of the calls from round 1 to 4.

The start and end dates of calls are approximate and also subject to public holidays.

Time Bound Target / Goal	Continuous Target Goal	Call Start	Call End
<b>Call Round 1 and 2:</b> <ul style="list-style-type: none"> <li>• Transitioning processes of RCIs in collaboration or on their own initiative</li> <li>• Scaling of pilot projects or identified scalable initiatives</li> </ul>	<b>Call Round 1 to 4:</b> <ul style="list-style-type: none"> <li>• Research: To inform later proposals, (facilitation of) effective transition methods and success variables etc.</li> <li>• Capacity building and training for people involved in reintegration or prevention</li> <li>• Measures supporting children’s reintegration before, during or after the process</li> <li>• Small-scale pilots</li> </ul>	12.05.2020	06.06.2020
		15.08.2020	15.09.2020
<b>Call Round 3:</b> <ul style="list-style-type: none"> <li>• Scaling of pilot projects or identified scalable initiatives</li> </ul>		15.12.2020	31.01.2021
<b>Call Round 4:</b> <ul style="list-style-type: none"> <li>• Short-term projects, such as project evaluations or similar</li> </ul>		01.05.2021	31.05.2021

### First round of calls: 12.05.2020 to 06.06.2020

#### Targets and Goals:

- Transitioning processes of RCIs in collaboration or on their own initiative
- Small-scale pilots
- Scaling of pilot projects or identified scalable initiatives
- Capacity building and training for people involved in reintegration or prevention
- Measures supporting children’s reintegration before, during or after the process
- Research: To inform later proposals, (facilitation of) effective transition methods and success variables etc.

Applications are reviewed on a rolling basis and closed with the final date of each round. A new public announcement will be made with the beginning of each new call and targets of each round may be subject to change.

## Details on the Target for Calls

- **Transitioning of RCIs**
  - Approaches and processes for RCIs willing to transition to alternative forms of community services (family support, day care, community centers etc.) or to close, including transitioning of their staff
- **Scaling of pilot projects or identified scalable initiatives**
  - Roll out of pilots that were conducted with GHR challenge fund money or previously outside the fund
- **Capacity building and trainings**
  - For people such as social workers, community contacts, families of at-risk children and others to facilitate prevention, reintegration, post-reunification measures
- **Support of children's reintegration**
  - Measures facilitating or improving the process and long-term success, involving the children themselves and other relevant actors in the family and community environment
- **Small-scale pilots**
  - Any innovative approach supporting the fund goals, with potential for subsequent roll out
- **Research on effective transition methods**
  - Research on implemented innovative initiatives, their outputs, outcomes and relevant success variables or research on status quo of alternative forms of family and community care

## Grants

Grants are available in a range from \$5,000 and \$50,000, depending on project scope and duration. The grant amount applied for must be supported in the application based on workplan activities and related spending on a specific timeline.

Receiving multiple GHR funds at a time is not permissible. Subsequent applications by the same organization for other projects or scaling up previous initiatives are only eligible if the prior submission was implemented correctly and successfully.

## Responsibilities during Implementation

Reporting to EMC during the funding period is a requirement. Based on the proposed activities and outputs on the specific timeline with according spending, reporting requirements will be agreed upon individually with the applicant before the grant is disbursed.

For larger grants, disbursement of the fund money may be in tranches, with disbursement of later tranches depending on successful completion of defined previous activities and milestones.

## Assistance

We strongly encourage organizations that have not yet received donor funding to apply for this challenge fund. In case of any questions or concerns regarding the application process, please do not hesitate to get in touch with us. While we cannot help with content development, we are ready to assist with the formal compliance criteria of your submission.

For any questions regarding the grant or submission of proposals, please contact [ACCF@emc-consulting.asia](mailto:ACCF@emc-consulting.asia) or get in touch via phone at +855 23 964 410

## Submission of Proposals

Please use the application form and include the required documents specified in the Annex for submitting your proposal. Submissions must be sent in electronic format only (PDF, Word or Excel) to [ACCF@emc-consulting.asia](mailto:ACCF@emc-consulting.asia) until 11:59 pm (Cambodia time) of the respective date. Please state the specific target of the call you are applying for in the subject of the e-mail.

## Disclaimer

- EMC reserves the right to cancel or modify by written notice the terms of this solicitation at any time in its sole discretion.
- EMC may reject any or all proposals received.
- Issuance of solicitation does not constitute grant commitment by EMC.
- EMC reserves the right to disqualify any application based on applicant's failure to follow solicitation instructions.
- EMC will not compensate applicants for their response to the solicitation.
- By submitting a proposal, the offeror confirms they understand the terms and conditions.
- Information pertaining to and obtained from the offeror as a result of participation in this solicitation is confidential. The offeror consents to the disclosure of the documents submitted by the offeror to the reviewers involved in the selection process.